



Invitation Letter of the 2026 Annual General Meeting of Shareholders

No. PLUS 003/2026

March 24, 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders via Electronic Devices (E-AGM)

To: Shareholders

Royal Plus Public Company Limited

Enclosure:

1. Form 56-1 One Report in QR Code
2. Information of the Company's Auditors for 2026
3. Information of the Persons Nominated for Appointment as Directors
4. Qualifications of the Company's Independent Directors
5. Articles of Association Relating to the Shareholders' Meeting and Voting
6. Details of Independent Directors Nominated by the Company as Proxies
7. Guidelines for Attending of Electronic Meeting by Inventech Connect
8. Guidelines for Registration Attending the 2026 E-AGM and Granting Proxy
9. Personal Data Notice for Shareholders
10. Proxy Form A, Form B, and Form C
11. Form for Submission of Questions in Advance for the Shareholders' Meeting via Electronic Devices (E-AGM)
12. Details of PLUS-ESOP#W2 Program
13. Capital Increase Report Form (F53-4)

Royal Plus Public Company Limited (the "Company") will hold the 2026 Annual General Meeting of Shareholders on Friday, April 24, 2026, at 2:00 p.m. only in the form of a meeting via electronic media (E-AGM), in accordance with the Emergency Decree on Electronic Meeting, B.E. 2563 (2020) by law regarding electronic meetings, to consider the following agenda items:

Agenda 1 To acknowledge the Company's operating results for the year 2025

Facts and Reasons: The Company has summarized the its operating results for the year 2025 as shown in the Form 56-1 One Report 2025, Part 1, Section 4, Management Discussion and Analysis. It has been delivered to the shareholders in the form of a QR Code together with the invitation letter of this meeting (as details in Enclosure 1).

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the Shareholders' Meeting to acknowledge the Company's operating results for the year 2025 (as details in Enclosure1).

Resolution Required: As this agenda is for acknowledgment, voting is not required.

Agenda 2 To consider and approve the statement of financial position and the statement of comprehensive income for the year 2025

Facts and Reasons: To comply with the Public Limited Companies Act B.E. 2535 (1992), the Board of Directors has prepared the statement of financial position and the statement of comprehensive income for the year ended on December 31, 2025, which have been audited and certified by a certified public accountant, for submission to the Annual General Meeting of Shareholders for consideration and approval.

Opinion of the Audit Committee: The Audit Committee has considered and reviewed the Company's statement of financial position and statement of comprehensive income for the year ended on December 31, 2025, which have been audited and signed by Ms. Sawitree Ongksirimemongkol, the Company's auditor from KPMG Phoomchai Audit Company Limited. It is agreed to propose to the Board of Directors that the financial statements for the year 2025 be submitted to the Annual General Meeting of Shareholders for consideration and approval.

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the Shareholders' Meeting to consider and approve the statement of financial position and the statement of comprehensive income for the year 2025 which have been audited by the certified public accountant and reviewed by the Audit Committee. A summary of the Company's financial position and operating results for 2025 is presented in the table below. Further details are provided in the Form 56-1 One Report in QR Code format (Enclosure 1).

Comparative Financial Statements (Partial) of the Company

Unit: Million THB

| Description | 2023 | 2024 | 2025 |
|-------------------------------|----------|----------|----------|
| Total Assets | 1,684.59 | 1,691.61 | 1,816.93 |
| Total Liabilities | 329.98 | 374.76 | 619.90 |
| Total Equity | 1,354.61 | 1,316.85 | 1,197.03 |
| Total Revenues | 1,436.62 | 1,430.77 | 1,325.62 |
| Net Profit | 188.05 | 42.96 | (78.25) |
| Profits per Share (THB/Share) | 0.28 | 0.06 | (0.12) |

Resolution Required: This agenda must be passed by a majority vote of the shareholders present at the meeting and eligible to vote.

Agenda 3 To consider and approve the omission of appropriation the net profit in 2025 and the omission of dividend payment

Facts and Reasons: According to the Public Limited Companies Act B.E. 2535 (1992) (including any amendments thereto) and the Company's Articles of Association, the annual dividend payment is subject to approval by the Shareholders' Meeting. The Company shall pay dividends only when it has generated operating profits and has no accumulated losses. In this regard, The Company has a policy to pay dividends at the rate of not less than 40% of net profit, based on the Company's separate financial statements after deducting legal reserves. However, the actual dividend payment may vary depending on the Company's performance, financial liquidity, prevailing economic conditions, and the need for working capital to support its operations and business expansion.

For the fiscal year 2025, the Company incurred a net loss of 78.25 million baht. Therefore, the Company will omit the appropriation of net profit to the legal reserve and the dividend payment for the fiscal year 2025.

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to approve the omission of the appropriation of net profit as the legal reserve and the omission of dividend payment for the year 2025, as the Company incurred a net loss from its operating results in 2025.

Resolution Required: This agenda must be passed by a majority vote of the shareholders present at the meeting and eligible to vote.

Agenda 4 To consider and approve the appointment of the auditor and the audit fee for the year 2026

Facts and Reasons: To comply with the Public Limited Companies Act B.E. 2535 (1992), Section 120, the General Meeting of Shareholders must consider appointing an auditor and determining an audit fee for the year of the Company. In addition, according to the notification of the Capital Market Supervisory Board, listed companies must rotate the auditors. For an auditor who has performed the duties of reviewing or auditing and expressing opinions on the Company's financial statements for the past 8 fiscal years whether consecutively or not, the Company may appoint that auditor as the Company's auditor after at least 5 consecutive fiscal years have elapsed.

Opinion of the Audit Committee: The Audit Committee has considered and selected auditors from KPMG Phoomchai Audit Company Limited ("KPMG") to serve as the Company's auditors for the year 2026. KPMG is a company providing international audit services with expertise in auditing and appropriate rate of audit fee. Therefore, it is deemed appropriate for the Board of Directors to propose to the Annual General Meeting of Shareholders to consider and approve the appointment of the following certified public accountants from KPMG Phoomchai Audit Company Limited as the Company's auditors and determine the audit fee for 2026 in the amount not exceeding 2,400,000 baht, excluding other expenses, and the audit fee for services related to the Board of Investment of Thailand (BOI) shall be 100,000 baht per promotion certificate, as mutually agreed.

Details of Auditors, as follows:

| Auditor Name | CPA No. | Number of Year of signing financial statement in the last 8 year |
|-----------------------------------|---------|--|
| 1. Ms. Sawitree Ongksirimemongkol | 10449 | 3 Years (2023-2025) |
| 2. Ms. Nareewan Chaibantad | 9219 | - |
| 3. Ms. Sirinuch Surapaitoonkorn | 8413 | - |
| 4. Ms. Salinrat Hasaratana | 11125 | - |

It requires any of the auditors to audit and express opinions on the Company's financial statements . Information about the profile and work experience of each auditor (as details in Enclosure 2).

Comparison Table of Audit Fees

| Audit Fee | 2025 Fiscal Year (THB) | 2026 Fiscal Year (THB) Proposed |
|--|------------------------|------------------------------------|
| 1. Q1, Q2 and Q3 of Financial Statement Audit Fees | 825,000 | 825,000 |
| 2. December, 31 Round Auditing Fees | 1,575,000 | 1,575,000 |
| 3. Other Service Fees | - | - |
| Total | 2,400,000 | 2,400,000 |

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to consider and approve the appointment of 1) Ms. Sawitree Ongsirimeemongkol CPA No. 10449, or 2) Ms. Nareewan Chaibantad CPA No. 9219, or 3) Ms. Sirinuch Surapaitoonkorn CPA No. 8413, or 4) Ms. Salinrat Hasaratana CPA No. 11125 from KPMG Phoomchai Audit Company Limited as the Company's auditors for 2026.

In this regard, the auditors nominated to be the Company's auditors this year is the 8th fiscal year. If the aforementioned auditors are unable to perform their duties, KPMG Phoomchai Audit Company Limited shall find other certified public accountants of the Company to audit and express opinions on the Company's financial statements in place of such auditors. The audit fee is determined in the amount not exceeding 2,400,000 baht, excluding other expenses, and the audit fee for services related to the Board of Investment of Thailand (BOI) shall be 100,000 baht per promotion certificate, as mutually agreed.

The auditors listed above have no relationship and conflict of interest with the Company, executives, major shareholders, or persons related to such persons in any way. The Company does not have any subsidiary companies and associated companies.

Resolution Required: This agenda must be passed by a majority vote of the shareholders present at the meeting and eligible to vote.

Agenda 5 To consider and approve the re-election of directors in replacement of those retired by rotation

Facts and Reasons: According to the Public Limited Companies Act and Article 19 of the Company's Articles of Association stipulate that directors shall retire from office. In accordance with the agenda of the annual shareholder meeting, at each meeting, at least one-third of the total number of directors must retire from office. If the number of directors does not allow for division into thirds, then the number closest to one-third must retire. A director who retires by rotation may be re-elected. In 2026, the 4 directors who are due to retire by rotation are as follows:

- | | | | |
|----|----------------|---------------------|----------------------|
| 1) | Mr. Sunti | Chirawatthanangkoon | Independent Director |
| 2) | Mr. Thawatchai | Vorawandthanachai | Independent Director |
| 3) | Ms Pinmanee | Makmontana | Independent Director |
| 4) | Mrs. Nusara | Ma | Director |

The Company provided shareholders with the opportunity to nominate qualified candidates for consideration as directors in advance through the Company's nomination process via the Company's website during the period from October 1, 2025 to December 31, 2025. **However, no shareholder nominated any candidate for consideration as a director.**

The Nominating and Remuneration Committee considered the candidates qualified with the competence, qualifications, age, gender, knowledge, ability, expertise, able to express their opinions independently, as well as having appropriate qualifications in accordance with the composition and structure of directors in accordance with the Company's business strategy and without prohibited characteristics under Section 68 of the Public Limited Companies Act B.E. 2535 (1992) and the requirements of the Capital Market Supervisory Board.

The qualifications of the nominated individuals comply with the Company's criteria as well as the relevant laws and regulations. The Board of Directors has resolved to propose to the Annual General Meeting of Shareholders to consider the appointment of directors to replace those who are retiring by rotation. The details are as follows:

- | | | | |
|----|----------------|---------------------|---------------------------------|
| 1) | Mr. Sunti | Chirawatthanangkoon | Holding office for another term |
| 2) | Mr. Thawatchai | Vorawandthanachai | Holding office for another term |
| 3) | Ms Pinmanee | Makmontana | Holding office for another term |
| 4) | Mrs. Nusara | Ma | Holding office for another term |

The biography and performance all 4 directors (as details in Enclosure 3) and be qualified as an independent director of the Company in accordance with the criteria prescribed by the Capital Market Supervisory Board (as details the definition of Independent Director in Enclosure 4).

Opinion of the Board: The Board of Directors, excluding interested directors, has thoroughly reviewed the qualifications, knowledge, abilities, and experience in various fields, including the performance of the position as a director and the sub-committee of each director approve the accordance with the Nominating and Remuneration Committee that it is deemed appropriate to propose to the General Meeting of Shareholders to consider and approve the re-election of the 4 directors who retire by rotation, namely: Mr. Sunti Chirawatthanangkoon, Mr. Thawatchai Vorawandthanachai, Ms Pinmanee Makmontana and Mrs. Nusara Ma. In this regard, Mr. Sunti Chirawatthanangkoon, an independent director whose term expires this year, will have served as an independent director for more than 9 consecutive years. However, the Board of Directors has considered that Mr. Sunti Chirawatthanangkoon possesses knowledge, expertise, and experience that are beneficial to the Company's business operations. He is capable of providing valuable recommendations and performing his duties effectively. Furthermore, he has no relationship or business interest with the Company, and therefore is able to exercise independent judgment and provide unbiased opinions for the best interest of the Company. In addition, all 4 directors possess the qualifications required under the Public Limited Companies Act B.E. 2535 (1992) and the relevant notifications of the Capital Market Supervisory Board. Therefore, the Board of Directors deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve their re-election as directors for another term.

Resolution Required: This agenda must be passed by a majority vote of the shareholders present at the meeting and eligible to vote.

Agenda 6 To consider and approve the remuneration of the Board of Directors for the year 2026

Facts and Reasons: According to Article 20 of the Company's Articles of Association, the Company's directors are entitled to receive remuneration for performing their duties from the Company. The remunerations are salary, meeting allowance, and gratuity allowances, prizes, gratuities, bonuses, or other types of remuneration. The Company will consider suitability of the assigned responsibilities and comparability to listed companies in the Stock Exchange of Thailand in similar industries and businesses.

The Nominating and Remuneration Committee consider and propose to the 2026 Annual General Meeting of Shareholders to consider and approve the remuneration of the Board of Directors for the year 2026 not exceeding 10,000,000 baht, at the same rate as last year.

Opinion of the Board: The Board of Directors has considered and approved following the Nominating and Remuneration Committee and propose to the Annual General Meeting of Shareholders meeting. The policy and rate of remuneration in the form of meeting allowances and gratuities. The details are as follows:



| Description | 2025 | | 2026 (Proposed Year) |
|----------------------------------|-----------------|---------------|-------------------------|
| | Approved Amount | Actual Amount | |
| Director's Remuneration (THB) | 10,000,000 | 995,000 | 10,000,000 |

| Director in Each Committee | | | 2025 (Baht/Person/Meeting) | 2026 (Baht/Person/Meeting) |
|---|-----------|--|---|--|
| 1. Board of Director | | | | |
| Quarter Round | Meeting | - Chairman | 20,000 | 20,000 |
| | Allowance | - Director | 10,000 | 10,000 |
| Other Meetings | Meeting | - Chairman | 10,000 | 10,000 |
| | Allowance | - Director | 5,000 | 5,000 |
| | | Gratuity for Directors (Paid only to non-executives directors) | As rate not exceeding 5% of the dividend paid to shareholders' each the year. | As rate not exceeding 5% of the dividend paid to shareholders' each the year. |
| | | | The Board of Directors determines the appropriate amount and distributes it among themselves. | |
| 2. Audit Committee | | | | |
| Quarter Round | Meeting | - Chairman | 20,000 | 20,000 |
| | Allowance | - Director | 10,000 | 10,000 |
| Other Meetings | Meeting | - Chairman | 10,000 | 10,000 |
| | Allowance | - Director | 5,000 | 5,000 |
| 3. Nominating and Remuneration Committee | Meeting | - Chairman | 20,000 | 20,000 |
| | Allowance | - Director | 10,000 | 10,000 |
| 4. Corporate Governance and Sustainability Committee | Meeting | - Chairman | 15,000 | 15,000 |
| | Allowance | - Director | 10,000 | 10,000 |
| 5. Risk Management Committee | Meeting | - Chairman | 15,000 | 15,000 |
| | Allowance | - Director | 10,000 | 10,000 |
| 6. Executive Committee | Meeting | - Chairman | - | - |
| | Allowance | - Director | - | - |
| Other Benefits | | | - None - | |



Furthermore, there are no other forms of remuneration or benefits. Directors who are also employees of the Company shall receive bonus and benefits in their capacity as employees.

Resolution Required: This agenda requires approval from at least two-thirds of the total votes cast by shareholders present at the meeting and eligible to vote.

Agenda 7 To consider and approve the issuance and offering of warrants to purchase ordinary shares of the Company for executives and employees No. 2 ("PLUS-ESOP#W2")

Facts and Reasons: The purpose of this program is to reward and motivate the Company's executives and employees for their dedication and contribution to maximizing the benefits of the Company and its shareholders, as well as to retain talented and knowledgeable personnel for the long-term growth of the Company. The Company intends to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the issuance and offering of warrants to purchase the Company's ordinary shares to the Company's executives and employees No.2 ("PLUS-ESOP#W2") in an amount not exceeding 10,950,000 units, with a term of not exceeding 5 years, at no cost. The details and conditions for the exercise of the warrants to purchase the Company's ordinary shares. (as details in Enclosure 12)

In this regard, as the Company has not allocated any warrants under the PLUS-ESOP#W1 scheme previously approved by the shareholders' meeting, and to align with the proposed PLUS-ESOP#W2 scheme, the Company will proceed with a reduction of its registered capital by cancelling the ordinary shares reserved for the PLUS-ESOP#W1 scheme. Details of such capital reduction will be presented under Agenda 8.

The Board of Directors and/or the Executive Committee and/or the Managing Director has the authority to consider and determine the conditions and details related to the issuance and allocation of PLUS-ESOP#W2 Warrants, such as the date, time, and method of issuing and allocating PLUS-ESOP#W2 Warrants and the method of exercising the rights under PLUS-ESOP#W2 Warrants, etc., including signing the request for permission, the request for waiver, and any other documents necessary and related to the issuance and allocation of PLUS-ESOP#W2 Warrants, including contacting and submitting the request for permission, the request for waiver, and such documents to government agencies or related agencies, and taking any other action necessary and related to the issuance and allocation of PLUS-ESOP#W2 Warrants as appropriate. No executive or employee shall be allocated warrants exceeding 5% of the total number of warrants issued. The Company will complete the allocation of the warrants within 1 year from the date of the resolution approving the issuance, as passed by the Annual General Meeting of Shareholders.

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to consider and approve the issuance and offering of warrants to purchase the Company's ordinary shares to the Company's executives and employees ("PLUS-ESOP#W2"), in an amount not exceeding 10,950,000 units, with a term of no more than 5 years, offered free of charge, as detailed above.

Resolution Required: This agenda requires approval by not less than three-fourths of the total votes cast by the shareholders present at the meeting and eligible to vote. In addition, no shareholder holding more than 10% of the total votes of the shareholders present and voting shall object to the issuance and offering of warrants under the above-mentioned ESOP scheme.

Agenda 8 To consider and approve the reduction of registered capital and the amendment of the Memorandum of Association to reflect the reduction of registered capital

Facts and Reasons: As the Employee Stock Option Program for the issuance and offering of warrants to purchase the Company's ordinary shares to executives and employees No. 1 ("PLUS-ESOP#W1") has reached the period of one year after being approved by the 2025 Annual General Meeting of Shareholders, without any issuance and allocation of warrants under the program due to market conditions which rendered the exercise price unattractive and inconsistent with the objectives of the program, the Company therefore proposes to the 2026 Annual General Meeting of Shareholders to consider and approve the reduction of the Company's registered capital in the amount of 5,475,000 baht (five million four hundred seventy-five thousand baht) from the existing registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht) to the new registered capital of 335,000,000 baht (three hundred thirty-five million baht) by cancelling 10,950,000 unissued ordinary shares with a par value of 0.50 baht per share which were reserved for allocation to the executives and employees of the Company (ESOP). The Company also proposes to amend Clause 4 (Registered Capital) of the Company's Memorandum of Association to be consistent with the reduction of the registered capital as follows.

"Clause 4: The registered capital of 335,000,000 baht (three hundred thirty-five million baht)
 Divided into 670,000,000 shares (six hundred seventy million shares)
 With a par value of 0.50 baht (fifty satang)
 Divided into:
 Ordinary shares 670,000,000 shares (six hundred seventy million shares)
 Preferred shares - shares (- shares)"

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to consider and approve the reduction of the Company's registered capital in the amount of 5,475,000 baht from the existing registered capital of 340,475,000 baht to the new registered capital of 335,000,000 baht by cancelling 10,950,000 unissued ordinary shares with a par value of 0.50 baht per share, and to propose that the Annual General Meeting of Shareholders consider and approve the amendment to Clause 4 of the Company's Memorandum of Association to be consistent with the reduction of the Company's registered capital as details above.



Resolution Required: This agenda requires approval by not less than three-fourths of the total votes cast by the shareholders present at the meeting and eligible to vote.

Agenda 9 To consider and approve the increase of registered capital and the amendment of the Memorandum of Association to reflect the increase of registered capital

Facts and Reasons: To accommodate the allocation of newly issued ordinary shares under the ESOP program, the Company therefore intends to increase its registered capital by 5,475,000 baht (five million four hundred seventy-five thousand baht), from the existing registered capital of 335,000,000 baht (three hundred thirty-five million baht) to the new registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht), by issuing 10,950,000 newly issued ordinary shares (ten million nine hundred fifty thousand shares) with a par value of 0.50 baht per share, to accommodate the allocation to the executives and employees of the Company under the PLUS-ESOP#W2 program. The details appear in the Capital Increase Report Form (F53-4) (as details in Enclosure 13). The Company also proposes to consider and approve the amendment to Clause 4 (Registered Capital) of the Company's Memorandum of Association to be consistent with the increase of the registered capital as follows.

“Clause 4: The registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht)
Divided into 680,950,000 shares (six hundred eighty million nine hundred fifty thousand shares)
With a par value of 0.50 baht (fifty satang)
Divided into:
Ordinary shares 680,950,000 shares (six hundred eighty million nine hundred fifty thousand shares) and
Preferred shares - shares (- shares)”

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to consider and approve the increase of the Company's registered capital in the amount of 5,475,000 baht from the existing registered capital of 335,000,000 baht to the new registered capital of 340,475,000 baht by issuing 10,950,000 newly issued ordinary shares with a par value of 0.50 baht per share, to accommodate the exercise of warrants to purchase the Company's ordinary shares to the executives and employees of the Company No.2 (“PLUS-ESOP#W2”). The Board also deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the amendment to Clause 4 of the Company's Memorandum of Association to be consistent with the increase of the registered capital as detailed above.



Resolution Required: This agenda requires approval from at least three-fourth of the total votes cast by shareholders present at the meeting and eligible to vote.

Agenda 10 To consider and approve the allocation of newly issued shares from the capital increase to support the exercise of rights under the ESOP program

Facts and Reasons: As the Company intends to increase its registered capital to support the exercise of rights under the Company's warrants to purchase ordinary shares issued to the Company's executives and employees under the Employee Stock Option Program ("PLUS-ESOP#W2"), in compliance with applicable laws and regulations, the Company proposes that the 2026 Annual General Meeting of Shareholders consider and approve the allocation of the newly issued ordinary shares accordingly.

Opinion of the Board: The Board of Directors has considered and deemed it appropriate to propose to the General Meeting of Shareholders to approve the allocation of 10,950,000 issued ordinary shares with a par value of 0.50 baht per share to support the exercise of rights under the Company's warrants to purchase ordinary shares for the Company's executives and employees under the Employee Stock Option Program ("PLUS-ESOP#W2"), as detailed above.

Resolution Required: This agenda must be passed by a majority vote of the shareholders present at the meeting and eligible to vote.

Agenda 11 Other matters (if any)

Furthermore, the Company has provided an opportunity for shareholders to submit agenda items for the 2026 Annual General Meeting of Shareholders during the period of October 1, 2025 to December 31, 2025. However, no shareholder has submitted any agenda item to the Company.

The Company has identified on March 13, 2026 the names of shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders, which will be conducted **through electronic media** on Friday 24 April 2026, at 2.00 PM. The shareholders will be able to register to attend the meeting and vote electronically. The details on how to participate can be found in the document sent as Enclosure 7. The Company will also invite legal advisors to act as scrutineers to ensure the meeting is conducted in accordance with laws and regulations.

For the shareholders who wish to attend the annual general meeting through electronic media (E-AGM) or authorize others or independent directors of the Company to attend the meeting through electronic media, the Company has attached a Proxy Form B as provided in Enclosure 10, or shareholders can download a Proxy A (General Form) or a Proxy Form B (Proxy Form containing specific details), or a Proxy Form C (For foreign shareholders who have Custodian in Thailand only) from www.royalplus.co.th. Please choose one of the forms as specified and kindly follow the registration process and instructions on how to use the Electronic



Devices AGM (E- AGM) system for attending the AGM of shareholders for the year 2026 as provided in Enclosure 7 and Enclosure 8.

Sincerely yours,

Royal Plus Public Company Limited

(Mr. Nilsuwan Leelarasamee)

Chairman of the Board

Remark - Shareholders can view the invitation letter for the 2026 Annual General Meeting and related documents on the Company's website at www.royalplus.co.th under "Investor Relations/Shareholder Information/Shareholder Meeting" from March 24, 2026. Shareholders can also submit questions regarding the agenda of the 2026 Annual General Meeting in advance until April 22, 2026, via Email: ir@royalplus.co.th.

- The Company will present the minutes of the 2026 Annual General Meeting within 14 days after the meeting on the Company's website at www.royalplus.co.th under "Investor Relations/Shareholder Information/Shareholder Meeting".