

Minutes of the 2026 Annual General Meeting of Shareholders

Royal Plus Public Company Limited

Date, Time, and Venue of the Meeting

The meeting was held on April 24, 2026, at 14:00 hrs. via electronic media channels ("E-AGM") in accordance with the Emergency Decree on Electronic Meetings, B. E. 2563 (2020). The meeting was broadcast live from Ballroom 2, The Salil Hotel Riverside Bangkok, 2052/7-9 Charoenkrung 72/1 Alley, Wat Phrayakrai, Bangkholaem, Bangkok 10120.

List of Directors Attending the Meeting

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| 1. Dr. Ph. Nilsuwan Leelarasamee | Independent Director and Chairman of the Board |
| 2. Dr. Thasana Boonkwan | Independent Director, Vice Chairman of the Board, and Chairman of the Audit Committee |
| 3. Mr. Thawatchai Vorawandthanachai | Independent Director, Chairman of the Nominating and Remuneration Committee, Chairman of the Risk Management Committee, and Member of the Audit Committee |
| 4. Ms. Pinmanee Makmontana | Independent Director, Chairman of the Corporate Governance and Sustainability Committee, Member of the Audit Committee, and Member of the Nominating and Remuneration Committee |
| 5. Dr. Suntir Chirawatthanagkoon | Independent Director, Member of the Risk Management Committee, and Member of the Corporate Governance and Sustainability Committee |
| 6. Mrs. Nusara Ma | Director |
| 7. Ms. Amornrat Ketvisate | Director, Member of the Executive Committee, and Deputy Managing Director Finance and Accounting |

8. Mr. Kitti Wachirajirakorn Director, Member of the Executive Committee, Member of the Risk Management Committee, Member of the Corporate Governance and Sustainability Committee, Deputy Managing Director Operation and Business Development, and Acting Chief Financial Officer (CFO)

The Company had a total of 9 directors, all of whom 8 attended this meeting, representing 88.89% of the total number of directors.

List of Management Attending the Meeting

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| 1. Mr. Surakiet | Chartrojan | Manufacturing Director |
| 2. Ms. Irin | Phatthawatwekin | Sales and Marketing Director |
| 3. Ms. Napatcha | Pornpiboon | Human Resource Director |

List of Company Secretary Attending the Meeting

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| 1. Ms. Nathamon Thongpatchote | Company Secretary |
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List of Auditor Attending the Meeting

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| 1. Ms. Sawitree | Ongksirimemongkol | KPMG Phoomchai Audit Limited |
| 2. Ms. Nareewan | Chaibantad | KPMG Phoomchai Audit Limited |

List of Legal Advisors Attending the Meeting and Serving as Witnesses for the Vote Counting

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| 1. Mr. Pipat | Thanaudomkul | Samnakkotmai Pipat and Associates Company Limited |
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Before proceeding with the explanation of the meeting procedures and the consideration of the agenda items, the Company informed the shareholders' meeting that Mr. Phonsaeng Saebe, Director and Managing Director, was unable to attend the 2026 Annual General Meeting of Shareholders held via electronic means (E-AGM) due to important business commitments overseas. Nevertheless, Mr. Phonsaeng Saebe had prepared a video message for the shareholders to

communicate his vision and the Company's business direction, as well as to express his sincere appreciation to all shareholders for their continued support of the Company.

Before entering the meeting, Ms. Anusara Srisaithong, acting as the master of ceremonies, extended a warm welcome to the shareholders and participants attending the 2026 Annual General Meeting of Shareholders of Royal Plus Public Company Limited. The meeting was conducted exclusively through electronic media ("E-AGM"). The Company utilized the Inventech Connect system, developed by Inventech Systems (Thailand) Co., Ltd., for e-Registration and e-Voting. The system underwent a self-assessment to ensure compliance with the standards established by the Electronic Transactions Development Agency (ETDA), in accordance with the Royal Decree on Electronic Meetings B.E. 2563 (2020), the relevant notifications issued by the Ministry of Digital Economy and Society, and all other applicable laws and regulations. Following the welcome address, the master of ceremonies introduced the Company's Board of Directors, executives, auditors, and legal advisors who were in attendance. The Company had previously designated March 13, 2026, as the Record Date for determining the shareholders entitled to attend the 2026 Annual General Meeting of Shareholders.

The Company has provided an opportunity for shareholders to propose agenda items and nominate qualified candidates for election as directors for the 2026 Annual General Meeting of Shareholders during the period from October 1, 2025, to December 31, 2025. However, no proposals or nominations were received from any shareholders.

The meeting commenced at 14:00 hrs.

Dr. Ph. Nilswan Leelarasamee, the Chairman of the Board of Directors, declared the 2026 Annual General Meeting of Shareholders of Royal Plus Public Company Limited and, informed to the meeting that currently, there were 33 shareholders who registered to attend the meeting via electronic media. Of these, 26 shareholders attended in person, while 7 shareholders were represented by proxies, collectively holding 433,479,317 shares, representing 64.70% of the Company's total of 670 million issued shares. This constituted a quorum in accordance with Article 37 of the Company's Articles of Association, which stipulates that a shareholders' meeting must be attended by at least 25 shareholders or not less than half of the total number of shareholders,

and that the total number of shares represented must not be less than one-third of the total issued shares.

The Chairman assigned Ms. Anusara Srisaithong, acting as the master of ceremonies, to explain the voting procedures and the method for submitting questions in electronic format to both shareholders attending in person and those represented by proxies. The details were as follows:

Ms. Anusara Srisaithong, acting as the master of ceremonies, informed the meeting that the Company may collect, use, and disclose personal data, including still images, audio, and video recordings of all participants, for the purposes of recording the meeting, preparing the minutes, and managing the meeting proceedings.

Procedures and Meeting Criteria

- Each shareholder would have voting rights equivalent to the number of shares they held and/or assigned by proxy, with 1 share equaling 1 vote.
- Shareholders or proxies were permitted to cast only one vote for approval, disapproval or abstention. Vote splitting was not allowed, except in the case of Custodian shareholders, who were permitted to allocate votes.
- For Agenda 5: To consider and approve the re-election of directors in replacement of those retired by rotation, the election of directors was conducted on an individual basis, in accordance with the principles of good corporate governance.

Procedures for Voting, Vote Counting, and Expressing Opinions

1. The meeting would consider the agenda following the order in the meeting invitation letter sent to all shareholders in advance of the meeting. The meeting will provide shareholder opportunity to inquire and give opinion before voting. Then, the meeting would count the votes and announce the results at the meeting after the end of the voting period for each agenda item.

2. To vote, the shareholder must choose the agenda they wish to vote. Then press the “Vote” button. The system will display screen for voting, which will consist of 3 choices - approval, disapproval or abstention. For shareholder or proxies appointed by multiple shareholder, the system will display names of all shareholders who granted the proxy, which voting will be done individually for each shareholders.

To cancel the vote, press the “Cancel latest vote” button. For shareholders who failed to vote within the specified time, the vote shall be counted as approval for the agenda. Shareholders can review and change their vote as long as the voting period had not been closed. The Company will provide 1 minute of voting period for each agenda and will announce the result of the vote each agenda to the meeting after the voting period ended.

3. In the case of a proxy appointed by multiple shareholders filing multiple requests using the same email and phone number, the system will merge the accounts. If the proxy has more than one account, they can click on “Change account” to access the other account. Switching accounts will not remove the vote from the meeting.

4. In cases where a shareholder exits the meeting before the end of the voting period for any agenda, the shareholder's vote will not be counted for that agenda and will not be taken into account for the remaining agenda items. However, exiting the meeting during any agenda will not disqualify the shareholder or proxy from rejoining the meeting and voting on the remaining agenda items that have not yet been processed by the system.

5. Asking question or expressing opinion in the meeting: Before voting, the Company will provide opportunity for meeting attendee to ask question or express opinion related to the agenda as appropriate. By selecting the agenda and clicking “Question” the shareholder can make inquiry through 2 methods:

- Ask question via message. Shareholder can type the desired inquiry, then click “Send”. The Company will read and answer the question related to each agenda to the meeting. However, if there are many questions from the shareholders, the Company reserved the right to consider and select question as appropriate.
- Ask question via video conference. Shareholder can click on “Conference” then “Ok” to confirm the queue. Then, the master of ceremonies would announce the Name-Surname of the meeting attendee who got the right to make inquiry. The attendee is then required to unmute the microphone, open the camera, and inform the meeting of your Name-Surname and status of shareholder or proxy before making any inquiry, so that the Company can record the inquiry in the meeting minute accurately.

6. If there are a large number of shareholders wanting to ask question via video conference, to preserve the duration of the meeting, the Company would like to implore shareholder to send the question via message. The staff will proceed to answer the question, or postpone the question to the end of the meeting, or posting the answer later in the Company website.

7. In case of shareholder encountering problem with meeting software or voting system, please read and follow the instruction attached to the invitation letter, or selecting “Help” menu in the system. Also, shareholder can contact Inventech Call Center via phone number and Line Official displayed on the screen.

8. In the event of a system failure during the meeting, shareholders will receive an email inviting them to rejoin the meeting via the backup system.

Following this, the Chairman proceeded to conduct the meeting in accordance with the agenda items as follows:

Agenda 1 To Acknowledge the Company's Operating Results for the Year 2025

The Chairman informed to the meeting that the Company had summarized its performance results and significant developments that occurred in the year 2025 annual report (Form 56-1 One Report) in a QR code displayed in the Attachment 1 of the invitation letter to the 2026 Annual General Meeting of Shareholders sent to all shareholders. Then, summarized an important information regarding the performance results and significant changes that occurred in the year 2025, ending on December 31, 2025. The Chairman assigned Ms. Amornrat Ketvisate, Deputy Managing Director, to present the report to the meeting. Subsequently, Ms. Amornrat Ketvisate, Deputy Managing Director, reported to the Meeting that the Company’s operating results can be categorized into five key areas, as follows:

Topic 1 Business Overview

Royal Plus Public Company Limited (“PLUS”) is a leading manufacturer and exporter of coconut water and fruit juice beverages with pulp, distributing its products to over 116 countries across 7 key regions: the Americas, Asia, the Middle East, Europe, Latin America & the Caribbean, Africa, and Oceania. Export sales contribute approximately 99% of the Company’s total revenue.

This reflects the strength of the Company’s international customer network and the global confidence in the quality of PLUS products. In terms of distribution channels, the Company has established a diversified presence across Modern Trade (MT), Traditional Trade (TT), and Convenience Store (CVS) channels, as well as Online and E-Commerce platforms, in order to accommodate continuously evolving consumer behavior. At present, the Company operates a total of seven production lines, comprising five glass bottle production lines and two plastic (PET) bottle production lines, with a combined maximum production capacity of up to 450 million bottles per annum.

PLUS’s products are categorized into 4 main product groups:

1. Coconut Water Beverages – This is the Company’s flagship category, primarily utilizing Thai-grown coconuts particularly from Amphawa District, Samut Songkhram Province, an area renowned for producing the highest-quality coconuts in Thailand. This category includes coconut milk, coconut water with pulp, plant-based beverages, and 100% coconut water under the “COCO ROYAL” brand.
2. Fruit Juice with Nata de Coco – Marketed under the “MABU COCO” brand in PET bottles.
3. Fruit Juice with Basil Seeds and Chia Seeds – Distributed under the “NITA”
4. Bubble Milk Tea Beverages – Sold under the “MABU BOBA” brand.

Sales Revenue Structure for 2025

1. By Business Category:
 - Original Design Manufacturer (ODM): The Company’s primary revenue is derived from manufacturing products under customers’ brands, using formulations entirely conceived and developed by the Company. In developing product formulations and innovations, the Company’s ODM model is differentiated and capable of generating higher value added than general contract manufacturing. In the past year, the Company has been able to continuously expand its ODM customer base, supporting an increase in revenue from this segment, which accounted for 86% of total revenue.

- Original Brand Manufacturer (OBM): Revenue from sales of products under the Company's brands accounted for approximately 14% of total revenue.

2. By Product Category:

- The top-ranking product category was the coconut water beverage group, contributing 73% of total sales. The second-ranking category was fruit juice with basil seeds and chia seeds, accounting for 21%, The second-ranking category other fruit juice products accounted for 5%, and other beverages accounted for 0.1%.

3. By Sales Region:

- The Americas remain the largest market, contributing 47% of total sales. Asia followed with 31%, The Middle East accounted for 10%, Europe for 5%, Latin America and Caribbean for 3%, while Oceania for 2% and Africa each contributed 1% of total sales respective.

Topic 2 Project Investment in 2026

In 2025, the Company has completed several key infrastructure investment projects, including the installation of End of Line machinery, Solar Cell Phase 2 project, wastewater treatment system, and warehouse building.

The Company has allocated an investment budget for 2026 totaling 95 million baht, representing approximately 5% of total assets. The investment plan is divided into six main categories as follows:

1. Investment in machinery, including machinery overhauls to support and enhance production efficiency, accounting for 50% of the total investment budget.
2. Investment in factory equipment and tools, accounting for 15% of the total investment budget.
3. Construction and renovation of buildings, including office spaces and factory areas, accounting for 15% of the total investment budget.
4. Investment in the development of key information systems, accounting for 9% of the total investment budget.

5. Investment in safety systems to support export product quality standards, accounting for 8% of the total investment budget.

6. Investment in assets and facilities to enhance employee welfare, accounting for 2% of the total investment budget.

Thereafter, Mr. Kittti Wachirajirakorn, Deputy Managing Director and Acting Chief Financial Officer (CFO), reported to the Meeting that:

Topic 3 Company Performance for the Year 2025

In 2025, the Company recorded total sales revenue of 1,312 million baht, representing a decrease of 8% from the previous year. The decline was primarily attributable to a slowdown in sales in certain regions amid continued volatility in the global economy, intensified competition in some markets, and the impact of tax measures, including sugar taxes and various trade-related taxes. In response, the Company implemented proactive business strategies, including product development tailored to consumer preferences in each region and the launch of co-brand products with local partners to accelerate the expansion of distribution channels. As a result, PLUS products have increasingly gained access to leading retail stores across various markets.

The Company reported a gross profit of 144 million baht, representing a gross profit margin of 10.9%, which decreased compared to the previous year. This decline was mainly attributable to the ongoing development and ramp-up of the new production line, resulting in the recognition of full-year fixed costs associated with the new facility during its first year of operation. Consequently, the gross profit margin for 2025 has not yet reflected the full potential of the new production capacity, which is expected to demonstrate improved operational efficiency from 2026 onwards.

Selling, General and Administrative Expenses (SG&A) totaled 229 million baht, increasing from the previous year. The increase was mainly due to marketing and promotional activities to support new product launches, higher research and development expenses in preparation for future product introductions, as well as increased depreciation and personnel expenses to support business expansion. Excluding depreciation and amortization expenses, the Company recorded positive EBITDA of 69 million baht in 2025, representing an EBITDA margin of 5% of sales revenue. As a result, the Company recognized a net loss of 78 million baht, equivalent to 6% of total sales revenue.

Topic 4 Business Strategy for 2026

The Company has established its core business strategy under the “3S” framework, with a clear strategic direction toward entering a year of accelerated organizational growth. The strategy is driven through the following key pillars:

1. **Scale Fast:** Accelerate the utilization rate of production capacity to achieve the break-even level, with the objective of maximizing resource efficiency, reducing unit costs, and generating tangible economies of scale.
2. **Spend Smart:** Manage expenses with discipline through a planned cost-control approach, including the adoption of Data & AI to enhance operational and cost management efficiency. The objective is to improve profitability in parallel with sustainable revenue growth.
3. **Share Well-Being Worldwide:** Continue developing innovative products in the health beverage and wellness segments to align with global health megatrends, while strengthening the Company’s distinctive brand identity in international markets.

For the Sales and Marketing strategy in 2026, the Company will drive growth through its “3 Engines of Growth” framework as follows:

1. **OBM Synergy Engine:** The Company aims to develop at least three new product concepts annually. These products will continue to align with the rapidly growing global Health & Well-being trend, while further expanding co-branding collaborations with global partners, building upon the success achieved in the U.S. market.
2. **Unreached Market Engine:** The Company will accelerate expansion into high-potential new markets through business matching initiatives and by leveraging its expertise in each country, including regulatory knowledge and deep understanding of local consumer behavior.
3. **Channels Integration Engine:** The Company will continue expanding through major international key accounts alongside a Direct-to-Market model, while strengthening revenue streams through ODM partnerships with leading local brands.

Through these strategic initiatives, the Company has established a five-year medium-term growth target, aiming to achieve a compound annual growth rate (CAGR) of more than 25%. During 2024–2025, the Company made significant investments in infrastructure and continuously expanded its customer base. As a result, PLUS currently serves customers in more than 116

countries worldwide and has production capacity ready to support long-term growth. With this strong foundation, 2026 will mark a significant turning point as the Company enters its “Year of Accelerated Growth.” PLUS possesses the production capacity, management systems, and organizational readiness required to support international market expansion and sustain an average annual growth rate of no less than 25% through 2030. Through this vision, PLUS aims to become a Global Sustainable Beverage Leader.

Topic 5 The Company’s Sustainability Performance

The Company places great importance on stakeholders throughout the entire value chain, from upstream to downstream, under its commitment of “PLUS+ Quality of Life for ALL,” which aims to enhance the quality of life for all stakeholders. To achieve this, the Company has established its sustainability strategy across four key pillars as follows:

1. PLUS Business Value: Focus on continuously strengthening profitability to deliver sustainable returns to shareholders, while conducting business with ethics and good corporate governance principles.
2. PLUS Innovation: Emphasize innovation and product development to create distinctive products that meet international quality standards.
3. PLUS People: Prioritize employees by fostering a happy and safe workplace, delivering quality products that support consumers’ well-being, and growing together with society and local communities.
4. PLUS Planet: Focus on reducing greenhouse gas emissions and minimizing environmental impacts from the Company’s operations.

The Company continuously operates under its sustainability strategy framework, covering all 3 dimensions: Environmental, Social, and Governance (ESG), as follows:

- Environmental Dimension - Environmental Dimension – The Company has set targets in line with government policies, including reducing greenhouse gases by 30–40% by 2030, achieving carbon neutrality by 2050, and attaining Net Zero by 2065.

- Social Dimension - The Company places importance on setting targets for employee engagement scores above 80%, providing 12 training hours per employee per year, and achieving community satisfaction levels surrounding the factory of more than 80%.
- Governance Dimension - The Company aims to continuously maintain the highest level in the AGM & CGR Checklist and CAC Change Agent, as well as to elevate sustainability to the international level through assessment by FTSE Russell Rating.

For ESG performance in 2025, the Company implemented various initiatives under its sustainability framework across Environmental, Social, and Governance dimensions, as follows:

- Environmental Dimension – In the past year, the Company carried out several key initiatives, including the installation of Solar Rooftop Phase 2 on the warehouse building and the adoption of EV forklifts in operations. In addition, the Company has advanced the Circular Economy concept by transforming production waste into new products, while also developing sustainable packaging to reduce environmental impact throughout the value chain. This commitment is reflected in enhanced certifications, including “Green Industry Level 3,” ISO 14064-1:2018 certification, and the organization carbon footprint certification granted by the Thailand Greenhouse Gas Management Organization (TGO).
- Social Dimension – In 2025, the Company continuously conducted social and community initiatives throughout the year, such as installing solar systems for schools, providing scholarships and clean drinking water dispensers for hygiene, creating jobs and generating income for communities, and supporting PLUS products in various activities. As a result, the Company’s social and community performance for the past year is as follows:
 - Community satisfaction in areas surrounding the factory: 86%
 - Financial support for community development: approximately 1.3 million baht
 - Customer satisfaction: 92%

- For employees, the employee engagement score was 88%, with an average training rate of 3.28 hours per person per year. There were no employee complaints and no workplace accidents.
- Governance Dimension – This is a dimension that PLUS places the highest importance on. Throughout the past year, the Company has demonstrated outstanding performance, reflecting its commitment to conducting business with transparency, accountability, and strict adherence to good corporate governance principles. The Company has received recognition from various organizations as follows:
 - Winner of the Corporate Governance Award under the SME Gear Up Program by the Government Savings Bank.
 - Certified CAC recognition and elevation to CAC Change Agent, 3-star level.
 - The Company continuously maintained the highest-level ratings in the AGM Checklist and CGR Checklist evaluations for 2025. Furthermore, 2025 marked the first year that PLUS participated in the sustainability stock assessment conducted by the Stock Exchange of Thailand, in which the Company was selected as a sustainable stock and received a SET ESG Rating of “A.” This achievement reflects the Company’s strong commitment to sustainability across all dimensions and reinforces confidence among stakeholders in the Company’s sustainable business practices.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect’s system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the chairman proposed resolution to the meeting.

This agenda item was simply a report on the Company's performance and did not require any resolution to be passed.

Resolution: The meeting acknowledged the Company's operating results in 2025.

Agenda 2 To Consider and Approve the Statement of Financial Position and the Statement of Comprehensive Income for the Year 2025

The Chairman then assigned Mr. Kittti Wachirajirakorn, Acting Chief Financial Officer (CFO), to report to the meeting that, in accordance with the Public Company Limited Act, B.E. 2535, and the Company's Articles of Association, the Company had prepared financial statements for the year ended December 31, 2025. The financial statements were reviewed by the Audit Committee and audited by a certified public accountant. The details were disclosed in the 2025 Annual Report (Form 56-1 One Report) and were prepared in compliance with applicable accounting standards, resulting in an unqualified audit opinion. Additionally, the important financial information was summarized for the meeting as follows:

Statement of Comprehensive Income

- In 2025, the Company recorded total revenue of 1,325.6 million baht, a decrease of 7.4% from the previous year.
- The Company's gross profit was 143.5 million baht, representing of 48.9% decrease from the previous year. This decline was due to the recognition of fixed costs associated with the new PET bottle production line, including depreciation of machinery, utility expenses, maintenance costs, and higher personnel costs to support anticipated business growth. The gross profit margin stood at 10.9%.
 - EBITDA amounted to 68.7 million baht, and the Company recognized a net loss of 78.2 million baht in 2025

Statement of Financial Position

- As of December 31, 2025, the Company had total assets of 1,816.9 million baht, an increase of 7% from year-end 2024. This mainly due to an increase in cash and cash equivalents, an increase in inventories in order to prepare for sales in the next quarter, and an increase in property, plant and equipment, as well as assets under installation such as machinery, buildings, and hardware and software equipment, to support more efficient production.

■ As of December 31, 2025, the Company’s total liabilities amounted to 619.9 million baht, an increase of 65% from year-end 2024. The mainly due to the drawdown of long-term loans from financial institutions for working capital purposes within the Company, and an increase in non-current provisions for employee benefits.

■ As of December 31, 2025, The Company’s total shareholders’ equity was 1,197 million baht, representing of 9% decrease from year-end 2024, mainly due to a dividend payout of 40 million baht from operating results and the recognition of the operating loss for the year 2025.

Key Financial Ratio of 2025

- Gross Profit Margin 10.9%
- Earnings before interest, tax, depreciation and amortization (EBITDA Margin) 5.2%
- Net Profit Margin -6%
- Return on assets (ROA) -4.5%
- Return on equity (ROE) -6.2%
- Debt-to-equity ratio (D/E) 0.5 times, increasing due to higher long-term borrowings

The Chairman explained further that the Board of Directors deemed it appropriate to have the shareholder meeting consider and approve the financial statements of the Company for the fiscal year ended December 31, 2025, which had been reviewed by the Audit Committee and audited by the certified public accountant.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect’s system during the meeting.

For this agenda item, Mr. Rach Sumetlak, proxy representative from the Thai Investors Association, submitted the following questions to the Company in advance:

<p>Mr. Rach Sumetlak Proxy representative from the Thai Investors Association</p>	<p>What is the Company’s approach to managing fixed costs and depreciation arising from the investment in the PET Aseptic production line, which commenced full-capacity operation in the current year, in order to ensure alignment with the expected future sales volume?</p>
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<p>Mr. Kitti Wachirajirakorn Deputy Managing Director and Acting Chief Financial Officer (CFO)</p>	<p>The Company views the investment in the PET Aseptic production line as a strategic investment aimed at establishing a strong foundation for long-term growth, rather than merely increasing short-term production capacity. Accordingly, the Company’s approach to managing fixed costs and depreciation focuses on driving revenue growth alongside systematically improving asset utilization efficiency. This approach is aligned with the Company’s 2026 business direction under the “3S” strategy: Scale Fast, Spend Smart, and Share Well-being Worldwide. In this regard, the Company has established the following key operational guidelines:</p> <ol style="list-style-type: none"> 1. Accelerate the utilization rate of the production line to achieve the targeted level, particularly during the high season, in order to distribute fixed costs more efficiently and reduce unit costs. 2. Implement the “Spend Smart” strategy to control and improve efficiency in production-related expenses, including utilities, labor costs, and waste reduction. This also includes managing rising energy costs through the increased use of alternative energy solutions, such as EV forklifts and Solar Rooftop systems, as well as expanding and diversifying the supplier base both domestically and internationally. These initiatives are intended to enhance cost management flexibility, reduce supply chain risks, and strengthen the Company’s long-term competitiveness.
<p>Mr. Rach Sumetlak Proxy representative from the Thai Investors Association</p>	<p>What plans or measures does the Company have to improve its operating performance and return to profitability following the net loss recorded in 2025, both in the short term and medium term, and when does the Company expect to begin seeing results from such improvements?</p>
<p>Mr. Kitti Wachirajirakorn Deputy Managing Director and Acting Chief Financial Officer (CFO)</p>	<p>The net loss recorded in 2025 reflected a transitional period resulting from significant infrastructure investments, particularly in the PET Aseptic production line, as well as the accelerated expansion of the Company’s customer base in international markets. Although these initiatives involved high initial costs, they were undertaken to establish a strong foundation for future growth and enhance the Company’s long-term competitiveness. In this regard, the Company has established its sales and</p>

marketing strategy through the “3 Engines of Growth,” which focuses on strengthening brand equity, enhancing marketing activities, and expanding distribution channels in order to accelerate sales growth significantly. For 2026, the Company expects to see positive developments from the continued expansion of domestic distribution channels. In addition, the Company places strong emphasis on product mix management by increasing the proportion of higher-margin products within its portfolio, which is expected to serve as a key driver in improving the Company’s overall profitability.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the statement of financial position and the statement of comprehensive income for the year 2025

The resolutions in this agenda required a majority vote of the shareholders present and voting at the meeting. If the votes were tied, the meeting chairman would have an additional casting vote, according to the Company's articles of association and the Public Limited Company Act.

Resolution: The meeting unanimously approved the Company’s proposed the statement of financial position and the statement of comprehensive income for the year 2025 ended on December 31, 2025, audited by the certified public accountants, with a majority vote of the shareholders present at the meeting and voting as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%
Invalid	0 vote(s)	representing	0%

Agenda 3 To Consider and Approve the omission of appropriation the net profit in 2025 and the omission of dividend payment

The Chairman then assigned Ms. Nathamon Thongpatchote, the Company Secretary, to present the details of this agenda at the meeting.

Ms. Nathamon Thongpatchote, the Company Secretary, to report to the meeting that Under the Public Limited Companies Act B.E. 2535 (as amended), together with the Company’s Articles of Association, the payment of annual dividends must be approved by the shareholders’ meeting, and the Company may pay dividends only when it has operating profits and no accumulated losses. The Company has a dividend policy of not less than 40% of net profit according to the separate financial statements of the Company after deducting statutory reserve. However, the Company may adjust this policy depending on operating results, liquidity, economic conditions, and the necessity of using funds as working capital for operations and business expansion.

For the operating results of the year 2025, the Company recorded a net loss of 78.25 million baht. Accordingly, the Company has considered to omit the dividend payment and to omit the allocation of net profit as statutory reserve for the operating results of the year 2025.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect’s system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the omission of appropriation the net profit in 2025 and the omission of dividend payment.

The resolutions in this agenda required a majority vote of the shareholders present and voting at the meeting. If the votes were tied, the meeting chairman would have an additional casting vote, according to the Company's articles of association and the Public Limited Company Act.

Resolution: The meeting considered and passed a resolution to allocate the approved the omission of appropriation the net profit in 2025 and the omission of dividend payment. As the Company recorded a net loss for the operating results in 2025, the Company has therefore omitted the dividend payment and the allocation of net profit as statutory reserve, with the majority vote of the shareholders present and casting their votes as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%

Invalid 0 vote(s) representing 0%

Agenda 4 To Consider and Approve the Appointment of Auditor and the Audit Fee for the year 2026

The Chairman assigned Ms. Nathamon Thongpatchote, the Company Secretary, to present the details of this agenda at the meeting.

Ms. Nathamon Thongpatchote, the Company Secretary, to report to the meeting that in compliance with Section 120 of the Public Limited Companies Act B.E. 2535, the Annual General Meeting of Shareholders is required to consider the appointment of the Company's auditor and the determination of the annual audit fee. In addition, the notification of the Capital Market Supervisory Board mandates listed companies to rotate auditors. An auditor who has performed the audit or reviewed and expressed an opinion on the Company's financial statements for 8 fiscal years, whether consecutively or not, may only be reappointed as the Company's auditor after a break of at least 5 consecutive fiscal years.

The Audit Committee had considered selecting an auditor from KPMG Phoomchai Audit Limited ("KPMG") to be the Company's auditor for the year 2026. KPMG was a company that provided audit services on an international level and had expertise in auditing with appropriate remuneration. Therefore, it was appropriate to appoint KPMG as the Company's auditor. The names of the auditors to be selected were as follows: (1) Ms. Sawitree Ongksirimemongkol (CPA No. 10449) or (2) Ms. Nareewan Chaibantad (CPA No. 9219) or (3) Ms. Sirinuch Surapaitoonkorn (CPA No. 8413) or (4) Ms. Salinrat Hasaratana (CPA No. 11125) from KPMG Phoomchai Audit Limited. The Company had set the audit fee for the year 2026 in the amount not exceeding 2,400,000 baht, and the audit fee as mutually agreed upon, in accordance with the regulations of the Board of Investment of Thailand, is 100,000 baht. This was compared to the proposed audit fee as follows:

Remuneration of Auditors	2025	2026 (Proposed Year)
1. Fee for reviewing the financial statements for the 1 st , 2 nd , and 3 rd quarters	825,000	825,000
2. Audit fee for the fiscal year ended December 31	1,575,000	1,575,000
3. Other service charges	-	-
Total	2,400,000	2,400,000

Remuneration of Auditors	2025	2026 (Proposed Year)
1. The audit fee as mutually agreed upon, in accordance with the regulations of the Board of Investment of Thailand (1 per investment certificate)	100,000	100,000

The Board of Directors deemed it appropriate for the shareholders to approve the appointment of auditors from KPMG Phoomchai Audit Limited ("KPMG") to promote independent auditing and opinions from a high-quality system of auditors. This would help build confidence among investors and shareholders of the Company in making investment decisions.

In addition, to ensure that the preparation of the financial statements meets international standards to support future investment expansion, the Company has appointed the aforementioned certified public accountants as the Company's auditors for the year 2026. The annual audit fee for 2026 is determined to be not exceeding 2,400,000 baht, and additional audit fees shall be based on mutually agreed arrangements, in accordance with the requirements of the Office of the Board of Investment amounting to 100,000 baht.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect's system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the appointment of auditor and the audit fee for the year 2026.

The resolutions in this agenda required a majority vote of the shareholders present and voting at the meeting. If the votes were tied, the meeting chairman would have an additional casting vote, according to the Company's articles of association and the Public Limited Company Act.

Resolution: The meeting considered and passed a resolution approved the auditor appointment for the following certified public accountants (1) Ms. Sawitree Ongksirimemongkol (CPA No. 10449) or (2) Ms. Nareewan Chaibantad (CPA No. 9219) or (3) Ms. Sirinuch Surapaitoonkorn (CPA No. 8413) or (4) Ms. Salinrat Hasaratana (CPA No. 11125) from KPMG Phoomchai Audit Company Limited to be the Company's auditors for the year 2026. The audit fee was not exceeding 2,400,000 baht, and the audit fee as mutually

agreed upon, in accordance with the regulations of the Board of Investment of Thailand, is 100,000 baht, with a majority vote of the shareholders present at the meeting and voting as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%
Invalid	0 vote(s)	representing	0%

Agenda 5 To Consider and Approve the Re-Election of Directors in Replacement of Those Retired by Rotation

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

Ms. Anusara Srisaithong, to report to the meeting that according to Article 19 of the Company's articles of association, at every Annual General Meeting of Shareholders, one-third of the directors must retire by rotation. If the number of directors cannot be exactly divided into three, the number closest to one-third shall retire. The directors who retire by rotation may be re-elected. In 2026, there are four directors due to retire by rotation as follows:

- 1) Mr. Sunti Chirawatthanangkoon Independent Director
- 2) Mr. Thawatchai Vorawandthanachai Independent Director
- 3) Ms Pinmanee Makmontana Independent Director
- 4) Mrs. Nusara Ma Director

In this regard, in order to promote the corporate governance and demonstrate fair treatment to all shareholders, the Company had adopted a policy to provide opportunities for shareholders to propose candidates who were qualified and suitable to serve as directors. This was an advance notice running from October 1, 2025, to December 31, 2025, through the Company's website. However, no shareholders proposed any candidate for consideration as a director during this period.

The Nominating and Remuneration Committee and The Board of Directors, excluding the directors who had a conflict of interest, has reviewed the qualifications, knowledge,

capabilities, experience in various areas, as well as the individual performance of each director and member of sub-committees. They therefore recommend that the Annual General Meeting of Shareholders reappoint the directors who are due to retire by rotation for another term. The names are as follows:

- 1) Mr. Sunti Chirawatthanangkoon Independent Director
(Holding office for another term)
- 2) Mr. Thawatchai Vorawandthanachai Independent Director
(Holding office for another term)
- 3) Ms Pinmanee Makmontana Independent Director
(Holding office for another term)
- 4) Mrs. Nusara Ma Director
(Holding office for another term)

Mr. Sunti Chirawatthanangkoon, who is an independent director whose term has come to completion in this instance, will have served as an independent director for a continuous period exceeding 9 years. However, the Board of Directors has considered and is of the view that Mr. Santi Chirawattanangkun possesses knowledge, expertise, and experience that are beneficial to the Company's business operations, and is able to provide recommendations and perform his duties effectively. In addition, he has no business relationship or business interest with the Company; therefore, he is able to exercise independent judgment and express opinions in an impartial manner for the best interest of the Company.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect's system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the re-election of directors in replacement of those retired by rotation.

The resolutions in this agenda required the appointment of individual directors and a majority vote of the shareholders present and voting at the meeting. If the votes were tied, the meeting chairman would have an additional casting vote, according to the Company's articles of association and the Public Limited Company Act.

Resolution: The shareholder meeting considered and passed a resolution to appoint Mr. Sunti Chirawatthanangkoon (holding office for another term), Mr. Thawatchai Vorawandthanachai (holding office for another term), Ms. Pinmanee Makmontana (holding office for another term), and Mrs. Nusara Ma, with the individual vote count by a majority vote of the shareholders present at the meeting and entitled to vote, as follow;

(1) Mr. Sunti Chirawatthanangkoon

Approved	433,479,217	vote(s) representing	99.9999%
Disapproved	100	vote(s) representing	0.0000%
Abstained	0	vote(s) representing	0%
Invalid	0	vote(s) representing	0%

(2) Mr. Thawatchai Vorawandthanachai

Approved	433,479,317	vote(s) representing	100%
Disapproved	0	vote(s) representing	0%
Abstained	0	vote(s) representing	0%
Invalid	0	vote(s) representing	0%

(3) Ms. Pinmanee Makmontana

Approved	433,479,317	vote(s) representing	100%
Disapproved	0	vote(s) representing	0%
Abstained	0	vote(s) representing	0%
Invalid	0	vote(s) representing	0%

(4) Mrs. Nusara Ma

Approved	433,479,317	vote(s) representing	100%
Disapproved	0	vote(s) representing	0%
Abstained	0	vote(s) representing	0%
Invalid	0	vote(s) representing	0%

Agenda 6 To Consider and Approve the Remuneration of the Board of Directors for the Year 2026

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

Ms. Anusara Srisaithong, the master of ceremonies, to report to the meeting that According to the Company's Articles of Association, Clause 20, the Company's directors are entitled to receive remuneration for performing their duties, which may include monthly retainers, meeting allowances, per diems, rewards, gratuities, bonuses, or other forms of compensation. The Company shall consider the appropriateness of such remuneration in relation to the assigned duties and responsibilities, and it should be comparable to that of listed companies on the Stock Exchange of Thailand in similar industries and of similar size.

The Board of Directors has considered and approved the proposal of the Nomination and Remuneration Committee to maintain the existing policy and rates of remuneration in the form of meeting allowances and gratuities for the Board of Directors and sub-committees, with the details as follows;

Items	2025		2026 (Proposed Year)	
	Credit Limit	Actual Expense		
Remuneration of Directors (Baht)	10,000,000	995,000	10,000,000	
Director in Each Committee			2025 (THB/Person/Times)	2026 (THB/Person/Times)
1. Board of Director				
Quarterly	Meeting Allowance	- Chairman	20,000	20,000
		- Director	10,000	10,000
Other Meetings	Meeting Allowance	- Chairman	10,000	10,000
		- Director	5,000	5,000
Directors' remuneration (Payment is made only to non-executive directors)			At a rate not exceeding 5% of the dividend payment to shareholders each year.	At a rate not exceeding 5% of the dividend payment to shareholders each year.
			The Company's board of directors determines the appropriate amount and distributes it accordingly.	

Director in Each Committee			2025 (THB/Person/Times)	2026 (THB/Person/Times)
2. Audit Committee				
Quarterly	Meeting Allowance	- Chairman	20,000	20,000
		- Director	10,000	10,000
Other Meetings	Meeting Allowance	- Chairman	10,000	10,000
		- Director	5,000	5,000
3. Nomination and Remuneration Committee	Meeting Allowance	- Chairman	20,000	20,000
		- Director	10,000	10,000
4. Corporate Governance and Sustainability Committee	Meeting Allowance	- Chairman	15,000	15,000
		- Director	10,000	10,000
5. Risk Management Committee	Meeting Allowance	- Chairman	15,000	15,000
		- Director	10,000	10,000
6. Executive Committee	Meeting Allowance	- Chairman	-	-
		- Director	-	-
Other Benefits	-None-			

Furthermore, there were no other forms of remuneration or benefits. Directors who were employees of the Company shall receive bonuses and benefits in their capacity as employees and the 2026 directors' remuneration set at no more than 10,000,000 baht.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect's system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the remuneration of the Board of Directors for the year 2026.

This agenda must be approved by no less than two-thirds of the total votes of attending shareholders.

Resolution: The meeting considered and approved the remuneration of the Board of Directors and sub-committees for 2026, not exceeding 10,000,000 baht, as proposed, with a vote of no less than two-thirds of the shareholders present at the meeting and voting as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%
Invalid	0 vote(s)	representing	0%

Agenda 7 To consider and approve the issuance and offering of warrants to purchase ordinary shares of the Company for executives and employees No. 2 (“PLUS-ESOP#W2”)

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

Ms. Anusara Srisaithong, the master of ceremonies, to report to the meeting that, as the Company did not issue or allocate warrants under the PLUS-ESOP#W1 scheme as approved by the previous shareholders’ meeting, and in order to align with the proposed PLUS-ESOP#W2 scheme, the Company intends to provide compensation and incentives to directors, executives, and employees who are dedicated to creating maximum benefits for the Company and its shareholders, as well as to retain qualified personnel for long-term employment with the Company. Accordingly, the Company intends to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval the issuance and offering of warrants to purchase ordinary shares of the Company to directors, executives, and employees under the Employee Stock Option Program No. 2 (“PLUS-ESOP#W2”) in an amount not exceeding 10,950,000 units, with a term of not more than 5 years from the issuance date, to be offered without charge. The exercise price is set at 1.50 baht per share, representing a discount of not more than 10% from the market price, based on the volume-weighted average closing price of the Company’s ordinary shares traded on the Stock Exchange of Thailand during the 15 consecutive business days prior to the date of the Board of Directors’ resolution. The warrants may be exercised twice annually, in June and December of each calendar year, throughout the term of the warrants.

In this regard, as the Company did not allocate any warrants under the PLUS-ESOP#W1 scheme as previously approved by the shareholders’ meeting, the Company will proceed with a

reduction of its registered capital by cancelling the ordinary shares reserved for the PLUS-ESOP#W1 scheme. The details of such capital reduction will be presented under Agenda 8.

In addition, the Board of Directors and/or the Executive Committee and/or the Managing Director shall be authorized to consider, determine, amend, change, or add any details and conditions related to the issuance and allocation of the PLUS-ESOP#W2 warrants in all respects, as deemed appropriate and within the scope permitted by law.

However, for this ESOP issuance, no executive or employee shall be allocated warrants exceeding 5% of the total number of warrants, and the Company shall complete the allocation of such warrants within 1 year from the date of approval by the Company's shareholders' meeting.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect's system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the issuance and offering of the warrants to purchase the ordinary shares of the Company (Employee Stock Option Program) to the Company's executives and employees No. 2 ("PLUS-ESOP#W2")

The resolutions in this agenda must be approved by not less than third-fourths of the total votes of the shareholders present at the meeting, and there must be no shareholders holding more than 10% of the total votes of attending shareholders who vote against the resolution.

Resolution: The meeting has considered and approve the issuance and offering of the warrants to purchase the ordinary shares of the Company (Employee Stock Option Program) to the Company's executives and employees No. 2 ("PLUS-ESOP#W2"), as proposed, with a vote of no less than third-fourths of the shareholders present at the meeting and voting as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%
Invalid	0 vote(s)	representing	0%

Agenda 8 To Consider and Approve the reduction of registered capital and the amendment of the Memorandum of Association to reflect the reduction of registered capital

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

As the Employee Stock Option Program for the issuance and offering of warrants to purchase the Company's ordinary shares to executives and employees No. 1 ("PLUS-ESOP#W1") had reached the one-year period following its approval by the 2025 Annual General Meeting of Shareholders without any issuance or allocation of warrants under the program, due to market conditions rendering the exercise price unattractive and inconsistent with the objectives of the program, the Company therefore proposed to the 2026 Annual General Meeting of Shareholders to consider and approve the reduction of the Company's registered capital by 5,475,000 baht (five million four hundred seventy-five thousand baht), from the existing registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht) to the new registered capital of 335,000,000 baht (three hundred thirty-five million baht), by cancelling 10,950,000 unissued ordinary shares with a par value of 0.50 baht per share, which had been reserved for allocation under the Employee Stock Option Program (ESOP). In addition, the Company proposed to amend Clause 4 (Registered Capital) of the Company's Memorandum of Association to be consistent with the reduction of the registered capital, as follows:

"Clause 4: The registered capital of 335,000,000 baht (three hundred thirty-five million baht)
Divided into 670,000,000 shares (six hundred seventy million shares)
With a par value of 0.50 baht (fifty satang)
Divided into:
Ordinary shares 670,000,000 shares (six hundred seventy million shares)
Preferred shares - shares (- shares)"

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect's system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that approve the reduction of registered capital

and the amendment of the Memorandum of Association to reflect the reduction of registered capital.

The resolutions in this agenda must be approved by not less than third-fourths of the total votes of the shareholders present at the meeting.

Resolution: The meeting has considered and approve the reduction of registered capital and the amendment of the Memorandum of Association to reflect the reduction of registered capital, as proposed, with a vote of no less than third-fourths of the shareholders present at the meeting and voting as follows:

Approved	433,469,317 vote(s)	representing	99.9976%
Disapproved	0 vote(s)	representing	0%
Abstained	10,000 vote(s)	representing	0.0023%
Invalid	0 vote(s)	representing	0%

Agenda 9 To Consider and Approve the increase of registered capital and the amendment of the Memorandum of Association to reflect the increase of registered capital

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

Ms. Anusara Srisaithong, the master of ceremonies, to report to the meeting that to accommodate the allocation of newly issued ordinary shares under the ESOP program, the Company therefore intends to increase its registered capital by 5,475,000 baht (five million four hundred seventy-five thousand baht), from the existing registered capital of 335,000,000 baht (three hundred thirty-five million baht) to the new registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht), by issuing 10,950,000 newly issued ordinary shares (ten million nine hundred fifty thousand shares) with a par value of 0.50 baht per share, to accommodate the allocation to the executives and employees of the Company under the PLUS-ESOP#W2 program. The details appear in the Capital Increase and proposes to consider and

approve the amendment to Clause 4 (Registered Capital) of the Company’s Memorandum of Association to be consistent with the increase of the registered capital as follows.

“Clause 4: The registered capital of 340,475,000 baht (three hundred forty million four hundred seventy-five thousand baht)

Divided into 680,950,000 shares (six hundred eighty million nine hundred Fifty thousand shares)

With a par value of 0.50 baht (fifty satang)

Divided into:

Ordinary shares 680,950,000 shares (six hundred eighty million nine hundred Fifty thousand shares) and

Preferred shares - shares (- shares)

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect’s system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that the increase of registered capital and the amendment of the Memorandum of Association to reflect the increase of registered capital.

The resolutions in this agenda must be approved by not less than third-fourths of the total votes of the shareholders present at the meeting.

Resolution: The meeting has considered and approve the increase of registered capital and the amendment of the Memorandum of Association to reflect the increase of registered capital, as proposed, with a vote of no less than third-fourths of the shareholders present at the meeting and voting as follows:

Approved	433,469,317 vote(s)	representing	99.9976%
Disapproved	0 vote(s)	representing	0%
Abstained	10,000 vote(s)	representing	0.0023%
Invalid	0 vote(s)	representing	0%

Agenda 10 To Consider and Approve the Allocation of Newly Issued Shares from the Capital Increase to Support the Exercise of Rights under the ESOP Program

The Chairman assigned Ms. Anusara Srisaithong, the master of ceremonies, to present the details of this agenda at the meeting.

Ms. Anusara Srisaithong, the master of ceremonies, to report to the meeting that as the Company intends to increase its registered capital to accommodate the exercise of warrants to purchase ordinary shares of the Company issued to the Company’s executives and employees No. 2 (“PLUS-ESOP#W2”), and in order to comply with applicable laws and regulations, the Company proposes that the 2026 Annual General Meeting of Shareholders consider and approve the allocation of 10,950,000 newly issued ordinary shares with a par value of 0.50 baht per share to accommodate the exercise of warrants under the PLUS-ESOP#W2 program.

The Chairman asked if any shareholders had any questions. Shareholders could ask questions in advance by sending them through Inventech Connect’s system during the meeting.

As there was no additional opinion or question from the shareholders on this agenda, the Chairman proposed resolution to the meeting that the allocation of newly issued shares from the capital increase to support the exercise of rights under the ESOP program.

The resolutions in this agenda required a majority vote of the shareholders present and voting at the meeting.

Resolution: The meeting has considered and approve the allocation of newly issued shares from the capital increase to support the exercise of rights under the ESOP program, as proposed, with a majority vote of the total number of votes of shareholders attending the meeting and having the right to vote, as follows:

Approved	433,479,317 vote(s)	representing	100%
Disapproved	0 vote(s)	representing	0%
Abstained	0 vote(s)	representing	0%
Invalid	0 vote(s)	representing	0%



Agenda 11 Other Matters (If Any)

The Chairman announced that the Company had no additional agenda beyond what was stated in the invitation letter and provided an opportunity for shareholders and proxies to express opinions or ask further questions.

The shareholders and proxies expressed their opinions and submitted questions through the Inventech Connect’s system, with the following details:

Ms. Patcha Eakpanyasakul Shareholder	What sales growth rate does the Company expect to achieve in 2026?
Mr. Kitti Wachirajirakorn Deputy Managing Director and Acting Chief Financial Officer (CFO)	The Company remains committed to continuously driving its business in line with the 3S strategic plan and has set a target to achieve an average annual sales growth rate (CAGR) of more than 25% over a five-year period, using 2025 as the base year

As there were no further opinions or questions, the Chairman thanked all shareholders for attending this meeting and closed the 2026 Annual General Meeting of Shareholders.

The meeting ended at 16.20 hrs.

Signed.....

(Dr. Ph. Nilswan Leelarasamee)
Chairman of the Board of Director

Signed.....

(Ms.Nathamon Thongpatchote)
Company Secretary